## Employment Information

## What do we have to do?

The Equality Act 2010 is about treating everyone in a fair way. We have to tell you how we collect and use information to ensure that we are treating people fairly at work.

We have to publish employment information every year for the groups of staff who are protected under the Equality Act from being treated less favourably than other people due to their age, disability, gender, race, religion or belief, sexual orientation, martial or civil partnership status, being pregnant or being transgender.

## What have we published?

- Staff employed by us as at 31 March 2014.
- People who have applied for jobs with us, identifying how many were successful and how many were not
- Staff who have applied for training
- Staff involved in grievance procedures and staff subject to disciplinary procedures
- Staff who have left our employment.
- Male and female staffing breakdown by job, grade, pay, contract type and working pattern.


## What are the key messages?

## Staff Profile

- Our largest staff group is registered nurses and midwives (33\%) followed by additional clinical services staff (20\%) and administrative and clerical staff (16\%).


## Gender

- Our high proportion of female workers ( $78 \%$ ) is typical of NHS organisations reflecting the makeup of people entering healthcare professions.

Age

- Our healthcare workforce is getting older with the 46 to 50 age group being the largest (17\%) followed closely by the 51 to 55 age group (16\%) and the 41 to 45 age group (14\%).
- In terms of the overall staff profile, $47 \%$ of the workforce is aged between 41 and 54 years.


## Disability

- There is an incomplete data set for our staff identifying themselves as disabled or non-disabled with $70 \%$ of data not available. This means that it is not possible to draw any conclusions about the profile of staff who have a disability.


## Ethnicity

- Information about the ethnicity of staff is not recorded consistently. The ethnicity of $50 \%$ of staff is not recorded on the electronic staff record system so it is not possible to comment about the ethnic profile of staff.


## Marriage and Civil Partnership

- 'Single' and 'Married' make up the bulk of all marital / civil partnership statuses, accounting for $28 \%$ and $55 \%$ respectively of our workforce.
- The number of registered same-sex civil partnerships accounts for only $0.4 \%$ of all marital / civil partnerships statuses across our workforce.


## Religion

- Information about religion is not recorded consistently. This data is not recorded for $63 \%$ of staff on the electronic staff record system.


## Sexual Orientation

- Information about sexual orientation is not recorded consistently. This data is not recorded for $63 \%$ of staff on the electronic staff record system.


## Pregnancy and Maternity

- There were 271 members of staff ( $1.7 \%$ ) on maternity or adoption leave as at 31 March 2014.
- There were 40 members of staff on a career break (0.3\%) at this time.


## Gender Reassignment

- We do not ask staff or applicants for jobs whether they identify as transgender so there is no estimate of this staff group.


## Working Pattern

- A higher proportion of our male staff work full-time (82\%) compared to our female staff (50\%).
- Estates and Ancillary workers have the highest proportion of female staff working part-time (84\%). Other staff groups with a high proportion of female staff working part-time are Additional Clinical Services (58\%), Administrative and Clerical (49\%), Allied Health Professionals (48\%), Healthcare Scientists (44\%) and Nursing and Midwifery Registered (43\%).
- An increasing number of female medical and dental staff are working part-time (28\%) compared to male medical and dental staff (18\%).
- All bank staff and honorary staff have part-time working hours. A high proportion of locum staff are working part-time (92\%).
- A higher proportion of permanent staff are in full-time employment with us (58\%) than part-time work. This is the similar for staff on fixed term temporary contracts with $74 \%$ working full time hours.


## Recruitment

- Our monitoring information is a snapshot from 1 June 2013 to 31 March 2014. Data is captured on-line through NHS Jobs.
- $83 \%$ of appointed candidates were women and $17 \%$ men.
- $2 \%$ of appointed candidates declared that they have a disability.
- The ethnicity of appointed candidates were $92 \%$ White British, Irish or any other white background; 5\% Asian or Asian British - Indian; 1\% Black or British Black - African; and 1\% any other ethnic group.
- $65 \%$ of appointed candidates were younger than 40 years old. Older candidates were less successful with only $8 \%$ of appointed candidates aged 50-54, 2\% aged 55-59 and 0\% aged over 60.
- Higher proportions of appointed candidates either identify themselves as Christian (59\%) or state they have no religion (14\%).
- $95 \%$ of appointed candidates identify themselves as heterosexual and $2 \%$ identify themselves as lesbian, gay or bisexual.


## Access to Training

- The overall uptake of training is higher for female staff ( $81 \%$ ) compared to male staff (19\%). The gender split of the workforce is $78 \%$ female and $22 \%$ male.
- It is not possible to draw conclusions about the uptake of training by different ethnic groups of staff due to the data gaps.


## Pay

- The average full time basic pay is higher for male than female staff across all staff groups with the exception of Allied Health Professionals.
- Administrative and Clerical, Healthcare Scientists and Medical and Dental are the staff groups where there are the highest pay differences between male and female staff working full-time.
- The average part-time basic salary is higher for female than male staff across all staff groups with the exception of Estates and Ancillary.
- The gender breakdown of the workforce by pay band shows that the proportion of male employees increases in more senior roles.


## Leavers

- The $26-30$ and $31-35$ age bands account for $32 \%$ of all leavers.
- Male staff have a higher turnover rate compared to female staff as they account for $22 \%$ of the workforce but $33 \%$ of leavers.
- It is not possible to draw any conclusions about ethnicity or disability due to the incomplete data set.


## Application of Grievance and Disciplinary Procedures

- Data is only available on the gender of the staff. This shows that a higher proportion of male staff are involved with grievances or subject to disciplinaries. They account for $22 \%$ of the workforce but $52 \%$ of the staff involved with grievances and $29 \%$ of staff subject to disciplinary procedures.

Table 1: Total Staff in Post by Staff Group (31.03.2014)

| Staff Group | Headcount | $\%$ |
| :--- | ---: | ---: |
| Add Prof Scientific and <br> Technic | 628 | 3.9 |
| Additional Clinical <br> Services | 3,209 | 20.2 |
| Administrative and <br> Clerical | 2,540 | 16.0 |
| Allied Health <br> Professionals | 921 | 5.8 |
| Estates and Ancillary | 1,617 | 10.2 |
| Healthcare Scientists | 242 | 1.5 |
| Medical and Dental | 1,528 | 9.6 |
| Nursing and Midwifery <br> Registered | 5,193 | 32.7 |
| Students | 10 | 0.1 |
| Total | $\mathbf{1 5 , 8 8 8}$ | $\mathbf{1 0 0 . 0 0}$ |

Table 2: Staff by Gender (31.03.2014)

| Staff Group | Total <br> Headcount | Female | $\%$ | Male | $\%$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Add Prof Scientific and <br> Technic | 628 | 409 | 2.6 | 219 | 1.4 |
| Additional Clinical <br> Services | 3,209 | 2,596 | 16.3 | 613 | 3.9 |
| Administrative and <br> Clerical | 2,540 | 2,157 | 13.6 | 383 | 2.4 |
| Allied Health <br> Professionals | 921 | 781 | 4.9 | 140 | 0.9 |
| Estates and Ancillary | 1,617 | 897 | 5.6 | 720 | 4.5 |
| Healthcare Scientists | 242 | 158 | 1.0 | 84 | 0.5 |
| Medical and Dental | 1,528 | 598 | 3.8 | 930 | 5.8 |
| Nursing and Midwifery <br> Registered | 5,193 | 4,739 | 29.8 | 454 | 2.8 |
| Students | 10 | 9 | 0.1 | 1 | 0.1 |
| Total | $\mathbf{1 5 , 8 8 8}$ | $\mathbf{1 2 , 3 4 4}$ | $\mathbf{7 7 . 7}$ | $\mathbf{3 , 5 4 4}$ | $\mathbf{2 2 . 3}$ |

Table 3: Staff by Age (31.03.2014)

| Age <br> Band | Headcount | $\%$ |
| :--- | ---: | ---: |
| $16-25$ | 761 | 4.8 |
| $26-30$ | 1,453 | 9.1 |
| $31-35$ | 1,651 | 10.4 |
| $36-40$ | 1,885 | 11.9 |
| $41-45$ | 2,282 | 14.4 |
| $46-50$ | 2,671 | 16.8 |
| $51-55$ | 2,520 | 15.9 |
| $56-60$ | 1,690 | 10.6 |
| $61-65$ | 728 | 4.6 |
| 66 <br> above <br> ab | 247 | 1.5 |
| Total | 15,888 | 100.0 |

Table 4: Staff by Disability (31.03.2014)

| Disabled | Headcount | $\%$ |
| :--- | ---: | ---: |
| No | 4,679 | 29.5 |
| Yes | 144 | 0.9 |
| Not Declared | 11,065 | 69.6 |
| Total | 15,888 | 100.0 |

Table 5: Staff by Ethnicity (31.03.2014)

| Ethnic <br> Origin | Headcount | $\%$ |
| :--- | ---: | ---: |
| White | 7,594 | 47.8 |
| BME | 461 | 2.9 |
| Not | 7,833 | 49.3 |
| Stated | 15,888 | $\mathbf{1 0 0 . 0 0}$ |
| Total |  |  |

Table 6: Staff by Marital and Civil Partnership Status (31.03.2014)

| Marital Status | Female | Male | Headcount | $\%$ |
| :--- | ---: | ---: | ---: | ---: |
| Civil Partnership | 39 | 16 | 55 | 0.4 |
| Divorced | 926 | 84 | 1,010 | 6.4 |
| Legally Separated | 42 | 5 | 47 | 0.3 |
| Married | 7,579 | 1,152 | 8,731 | 54.9 |
| Single | 3,383 | 1,000 | 4,383 | 27.6 |
| Widowed | 93 | 6 | 99 | 0.6 |
| Not Stated | 256 | 107 | 363 | 2.3 |
| Unknown | 26 | 1,174 | 1,200 | 7.5 |
| Grand Total | $\mathbf{1 2 , 3 4 4}$ | $\mathbf{3 , 5 4 4}$ | $\mathbf{1 5 , 8 8 8}$ | $\mathbf{1 0 0 . 0}$ |

Table 7: Staff by Religion and Belief (31.03.2014)

| Religious Belief | Headcount | $\%$ |
| :--- | ---: | ---: |
| Atheism | 631 | 4.0 |
| Buddhism | 13 | 0.1 |
| Christianity | 3,791 | 23.8 |
| Hinduism | 44 | 0.3 |
| Islam | 47 | 0.3 |
| Judaism | 2 | 0.1 |
| Other | 766 | 4.8 |
| Sikhism | 10 | 0.1 |
| Ido not wish to disclose my |  |  |
| religion/belief | 657 | 4.1 |
| Undefined | 9,927 | 62.4 |
| Total | $\mathbf{1 5 , 8 8 8}$ | $\mathbf{1 0 0 . 0}$ |

Table 8: Staff by Sexual Orientation (31.03.2014)

| Sexual Orientation | Headcount | \% |
| :--- | ---: | ---: |
| Bisexual | 20 | 0.1 |
| Gay | 35 | 0.2 |
| Heterosexual | 5,553 | 35.0 |
| Lesbian | 327 | 2.1 |
| do not wish to disclose my <br> sexual orientation | 23 | 0.1 |
| Undefined | 9,930 | 62.5 |
| Total | $\mathbf{1 5 , 8 8 8}$ | $\mathbf{1 0 0 . 0 0}$ |

Table 9: Gender by Staff Group and Working Pattern (31.03.2014)

| Staff Group | Female |  |  |  | Male |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Time |  | Part Time |  | Full Time |  | Part Time |  |
|  | Head Count | \% | Head count | \% | Head count | \% | Head Count | \% |
| Add Prof Scientific and Technical | 239 | 58 | 170 | 42 | 182 | 83 | 37 | 17 |
| Additional Clinical Services | 1,079 | 42 | 1,517 | 58 | 488 | 80 | 125 | 20 |
| Administrative and Clerical | 1,109 | 51 | 1,048 | 49 | 331 | 86 | 52 | 14 |
| Allied Health Professionals | 404 | 52 | 377 | 48 | 121 | 86 | 19 | 14 |
| Estates and Ancillary | 141 | 16 | 756 | 84 | 540 | 75 | 180 | 25 |
| Healthcare Scientists | 89 | 56 | 69 | 44 | 81 | 96 | 3 | 4 |
| Medical and Dental | 429 | 72 | 169 | 28 | 761 | 82 | 169 | 18 |
| Nursing and Midwifery Registered | 2,706 | 57 | 2,033 | 43 | 392 | 86 | 62 | 14 |
| Students | 9 | 100 | 0 | 0 | 0 | 0 | 1 | 100 |
| Total | 6,205 | 50 | 6,139 | 50 | 2,896 | 82 | 648 | 18 |

Table 10: Gender by Grade Type and Working Pattern (31.03.2014)

| Grade Type | Female |  |  |  | Male |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Time |  | Part Time |  | Full Time |  | Part Time |  |
|  | Head <br> count | \% | Head <br> count | \% | Head count | \% | Head <br> Count | \% |
| A4C | 5,762 | 49 | 5,953 | 51 | 2,107 | 82 | 475 | 18 |
| Medical \& Dental | 428 | 72 | 169 | 28 | 758 | 82 | 168 | 18 |
| Non A4C | 15 | 47 | 17 | 53 | 31 | 86 | 5 | 14 |
| Total | 6,205 | 50 | 6,139 | 50 | 2,896 | 82 | 648 | 18 |

Table 11: Gender by Contract Type and Working Pattern (31.03.2014)

| Contract Type | Female |  |  |  | Male |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Full Time |  | Part Time |  | Full Time |  | Part Time |  |
|  | Head count | \% | Head count | \% | Head count | \% | Head count | \% |
| Bank | 0 | 0 | 476 | 100 | 0 | 0 | 110 | 100 |
| Fixed Term Temp | 744 | 67 | 363 | 33 | 466 | 89 | 59 | 11 |
| Honorary | 0 | 0 | 2 | 100 | 0 | 0 | 6 | 100 |
| Locum | 4 | 7 | 53 | 93 | 7 | 9 | 69 | 91 |
| Non Officer Members/Chair | 0 | 0 | 3 | 100 | 0 | 0 | 8 | 100 |
| Permanent | 5,455 | 51 | 5,245 | 49 | 2,419 | 86 | 404 | 14 |
| Total | 6,203 | 50 | 6,142 | 50 | 2,892 | 82 | 656 | 18 |

Table 12: Applications, Shortlists and Appointments by Gender, Disability, Ethnicity, Age, Religion or Belief and Sexual Orientation

|  |  | Applications |  | Shortisted |  | Appointed |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Report Category | Totals | \% | Totals | \% | Totals | \% |
|  | Total applications reported on | 32,420 |  | 2,553 | 7.9 | 1,405 | 4.0 |
| Gender | Male | 8,127 | 24.6 | 530 | 20.7 | 237 | 17.0 |
|  | Female | 24,273 | 74.8 | 2,022 | 79.3 | 1,167 | 83.0 |
|  | Uundisclosed | 20 | 0.1 | 1 | 0.0 | 1 |  |
| Disability | Yes | 862 | 2.7 | 70 | 2.7 | 30 | 2.1 |
|  | No | 31,249 | 96.3 | 2,457 | 96.2 | 1,368 | 97.0 |
|  | Undisclosed | 309 | 1.0 | 26 | 1.0 | 7 | 0.5 |
| Ethnicity | WHITE-British | 25,363 | 78.2 | 2,053 | 80.4 | 1,258 | 89.5 |
|  | WHITE-Irish | 149 | 0.5 | 23 | 0.9 | 6 | 0.4 |
|  | WHATEE-Ā other white background | 1,461 | 4.5 | 116 | 4.5 | 32 | 2.2 |
|  | ĀIIAN or ĀS̄Ā BRITISH - Indian | 1,673 | 5.1 | 112 | 4.3 | 38 | 2.7 |
|  | ASIAN or ĀSIAN BRITISH - <br> Pakistani | 734 | 2.2 | 44 | 1.7 | 8 | 0.6 |
|  | ĀSIĀN or ĀSIĀN BRITISH - <br> Bangladeshi | 181 | 0.6 | 8 | 0.3 | 2 | 0.0 |
|  | A'SiAN or ĀĀĀN BRITISH - Any other Asian background | 861 | 2.7 | 57 | 2.2 | 17 | 1.2 |
|  | MIXED - White \& Black Caribbean | 42 | 0.1 | 5 | 0.1 | 2 | 0.0 |
|  | MIXED- White \& Black African | 149 | 0.5 | 7 | 0.2 | 2 | 0.0 |
|  | MIXED - White \& Asian | 68 | 0.2 | 3 | 0.1 | 2 | 0.0 |
|  | MIXED - any other mixed background | 123 | 0.4 | 14 | 0.5 | 3 | 0.0 |


|  | BLACK or BLACK BRITISH - <br> Caribbean | 41 | 0.1 | 5 | 0.1 | 1 | 0.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | BLACK or BLACK BRITISH - African | 800 | 2.5 | 37 | 1.4 | 16 | 1.2 |
|  | BLACE or BLACK BRITISH - Any other black background | 26 | 0.1 | 2 | 0.1 | 1 | 0.0 |
|  | OTHER ETHNIC GROUP - Chinese | 136 | 0.4 | 7 | 0.2 | 3 | 0.0 |
|  | OTHER ETHNNIC GROUP - Any other ethnic group | 424 | 1.3 | 42 | 1.6 | 12 | 0.8 |
|  | Undisclosed | 189 | 0.6 | 18 | 0.7 | 2 | 0.0 |
| Age Band | Age Under 20 | 530 | 1.6 | 266 | 10.4 | 9 | 0.6 |
|  | Age 20-24 | 6,464 | 19.9 | 445 | 17.4 | 240 | 17.0 |
|  | Age 25-29 | 7,174 | 22.1 | 534 | 20.9 | 298 | 21.2 |
|  | Age 30-34 | 4,302 | 13.2 | 353 | 13.8 | 199 | 14.1 |
|  | Age 35-39 | 3,654 | 11.2 | 330 | 12.9 | 169 | 12.0 |
|  | Age 40-44 | 3,824 | 11.7 | 353 | 13.8 | 217 | 15.4 |
|  | Age $45-49$ | 3,052 | 9.4 | 246 | 9.6 | 132 | 9.3 |
|  | Age 50-54 | 2,181 | 6.7 | 175 | 5.6 | 106 | 7.5 |
|  | Age 55-59 | 941 | 2.9 | 75 | 2.9 | 30 | 2. |
|  | Age 60-64 | 269 | 0.8 | 20 | 0.8 | 5 | 0.0 |
|  | Age 65-69 | 23 | 0.1 | 1 | 0.0 | 0 | 0.0 |
|  | Age 70+ | 1 | 0.0 | 0 | 0.0 | 0 | 0.0 |
|  | Undisclosed | 5 | 0.0 | 0 | 0.0 | 0 | 0.0 |
| Religion or Belief | Atheism | 4,243 | 13.0 | 318 | 12.4 | 192 | 13.6 |
|  | Buddhism | 183 | 0.6 | 15 | 0.6 | 4 | 0.0 |
|  | Christianity | 17,307 | 53.3 | 1,412 | 55.3 | 828 | 58.3 |
|  | Hinduism | 602 | 1.9 | 54 | 2.1 | 20 | 1.4 |
|  | Issam | 1,819 | 5.6 | 110 | 4.3 | 28 | 2.0 |
|  | Jainism | 9 | 0.0 | 0 | 0.0 | 0 | 0.0 |
|  | Judaism | 12 | 0.0 | 0 | 0.0 | 0 | 0.0 |
|  | Sikhism | 53 | 0.1 | 6 | 0.2 | 0 | 0.0 |
|  | Other | 4,819 | 14.8 | 372 | 14.5 | 193 | 13.7 |
|  | Ūndisclosed | 3,373 | 10.4 | 266 | 10.4 | 140 | 7.8 |
| Sexual Orienta- | Lesbian | 176 | 0.5 | 16 | 0.6 | 14 | 0.9 |
|  | Gay | 251 | 0.8 | 25 | 1.0 | 10 | 0.7 |


| tion | Bisexual | 281 | 0.8 | 21 | 0.8 | 10 | 0.7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Heterosexual | 30,158 | 93.0 | 2,377 | 93.1 | 1,334 | 94.9 |
|  | Undisclosed | 1,554 | 4.8 | 114 | 4.5 | 37 | 2.6 |

Table 13: Mandatory and Corporate Induction Training by Gender and Ethnicity (1.04.2013-31.03.2014)

| Protected <br> Characteristic | Attendance | $\%$ |
| :--- | ---: | :---: |
| White | 17,050 | 55.9 |
| BME | 838 | 2.7 |
| Undefined/Not <br> Stated | 12,618 | 41.4 |
| Total | $\mathbf{3 0 , 5 0 6}$ | $\mathbf{1 0 0}$ |
|  | 24,778 | 81.2 |
| Female | 5,728 | 18.8 |
| Male | $\mathbf{3 0 , 5 0 6}$ | $\mathbf{1 0 0}$ |
| Total |  |  |

Table 14: Gender by Average Basic Pay and Working Pattern (31.03.2014)

| Staff Group | Average Full Time <br> Basic Salary |  | Average Part Time <br> Basic Salary |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Female | Male | Female | Male |
| Add Prof Scientific and <br> Technic | 32,131 | 35,380 | 19,585 | 12,735 |
| Additional Clinical Services | 17,982 | 18,127 | 10,146 | 7,022 |
| Administrative and Clerical | 25,820 | 36,147 | 12,719 | 11,065 |
| Allied Health Professionals | 33,613 | 33,117 | 22,967 | 17,439 |
| Estates and Ancillary | 17,025 | 19,121 | 10,154 | 10,719 |
| Healthcare Scientists | 32,430 | 42,158 | 23,172 | 17,320 |
| Medical and Dental | 50,748 | 65,685 | 26,369 | 15,461 |
| Nursing and Midwifery <br> Registered | 31,199 | 31,575 | 18,628 | 14,649 |
| Students | 21,659 | 0 | 0 | 0 |

Table 15: Gender by Pay Grade (31.03.2014)

| Pay Grade | Female | \% | Male | \% | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Band 1 | 563 | 77 | 170 | 23 | 733 |
| Band 2 | 2,501 | 76 | 792 | 24 | 3,293 |
| Band 3 | 1,265 | 81 | 296 | 19 | 1,561 |
| Band 4 | 968 | 83 | 204 | 17 | 1,172 |
| Band 5 | 3,134 | 89 | 394 | 11 | 3,528 |
| Band 6 | 1,689 | 84 | 322 | 16 | 2,011 |
| Band 7 | 1,167 | 84 | 227 | 16 | 1,394 |
| Band 8a | 261 | 76 | 82 | 24 | 343 |
| Band 8b | 91 | 69 | 41 | 31 | 132 |
| Band 8c | 49 | 61 | 31 | 39 | 80 |
| Band 8d | 23 | 59 | 16 | 41 | 39 |
| Band 9 | 4 | 36 | 7 | 64 | 11 |
| Associate Specialist | 29 | 34 | 56 | 66 | 85 |
| Clinical Assistant | 2 | 29 | 5 | 71 | 7 |
| Consultant | 146 | 27 | 395 | 73 | 541 |
| Dentist | 8 | 57 | 6 | 43 | 14 |
| Foundation Year ½ | 87 | 59 | 61 | 41 | 148 |
| Hospital Practitioner |  |  | 5 | 100 | 5 |
| Senior House Officer | 5 | 42 | 7 | 58 | 12 |
| Specialist Registrar | 21 | 60 | 14 | 40 | 35 |
| Specialty Doctor | 38 | 43 | 50 | 57 | 88 |
| Specialty Registrar | 203 | 47 | 231 | 53 | 434 |
| Staff Grade Practitioner |  |  | 5 | 100 | 5 |
| Vocational Dental Practitioner | 5 | 100 |  |  | 5 |
| Non A4C | 85 | 40 | 127 | 60 | 212 |
| Grand Total | 12,344 | 78 | 3,544 | 22 | 15,888 |

Table 16: Leavers by Age, Gender, Ethnicity and Disability

| Age Band | $\begin{aligned} & \text { Leavers } \\ & \text { 2013-14 } \end{aligned}$ | \% |
| :---: | :---: | :---: |
| 16-25 | 149 | 9.6 |
| 26-30 | 281 | 18.1 |
| 31-35 | 209 | 13.5 |
| 36-40 | 196 | 12.6 |
| 41-45 | 110 | 7.1 |
| 46-50 | 94 | 6.1 |
| 51-55 | 134 | 8.6 |
| 56-60 | 159 | 10.2 |
| 61 \& above | 220 | 14.2 |
| Total | 1,552 | 100 |
| Gender | $\begin{aligned} & \text { Leavers } \\ & \text { 2013-14 } \end{aligned}$ | \% |
| Male | 517 | 33.3 |
| Female | 1,035 | 66.7 |
| Total | 1,552 | 100 |
| Ethnic Origin | $\begin{aligned} & \text { Leavers } \\ & 2013 / 14 \end{aligned}$ | \% |
| Black \& Minority Ethnic Groups | 58 | 3.7 |
| White | 545 | 35.1 |
| Undefined/Not Declared | 949 | 61.2 |
| Total | 1,552 | 100 |
| Disabled | $\begin{aligned} & \text { Leavers } \\ & \text { 2013-14 } \end{aligned}$ | \% |
| Yes | 19 | 1.2 |
| No | 376 | 24.0 |
| Undefined/Not Declared | 1,157 | 74.6 |
| Total | 1,5552 | 100 |

Table 17: Employee Relations Cases by Gender (1.04.201331.03.2014)

| Protected <br> Characteristic | Grievances | \% | Disciplinaries | \% |
| :--- | ---: | ---: | ---: | ---: |
| Male | 15 | 52 | 40 | 29 |
| Female | 14 | 48 | 96 | 71 |
| Total | 29 | 100 | 136 | 100 |

